

**Consideration of agenda 5:**

Brief profiles of directors who are due for the term and are nominated to be re-elected as directors of the Company for another term of TSR Living Solution Public Company Limited.

<p><b>Name</b> : Air Chief Marshal Bureerat Ratanavanich</p> <p><b>Age</b> : 77 Years</p> <p><b>Present Positions</b> : Independent Director Member of the Audit Committee Member of the Risk Management Committee</p> <p><b>First Appointed as Director</b> : 21 January 2025</p> <p><b>No. of Years as Committee</b> : 1 years 3 Month (If approved, total duration will be 4 years 3 months.)</p> <p><b>Shareholding</b> : - None -</p> <p><b>Education</b> : ● Bachelor's Degree in Science, Royal Thai Air Force Academy ● Air Command and Staff College, Class 28 ● National Defense Course, Class 42 ● Program on Corporate Governance for Directors and Senior Executives of State Enterprises and Public Organizations (PDI), Class 5, Public Sector Directors and Executives Development Institute</p> <p><b>Director Training</b> : <b>Thai Institute of Directors (Thai IOD)</b> ● Director Accreditation Program (DAP) Class 26/2004 ● Director Certification Program (DCP) Class 122/2009</p> <p><b>Work Experiences In the past 5 years</b></p> <p><b>2025 – Present</b> : Independent Director / Member of the Audit Committee / Member of the Risk Management Committee TSR Living Solution Public Company Limited</p> <p><b>2015 – Present</b> : Vice Chairman of the Board / Chairman of the Nomination and Remuneration Committee / Member of the Audit Committee / Independent Director Burapa Technical Engineering Public Company Limited</p> <p><b>2014 – Present</b> : Chairman of the Nomination and Remuneration Committee / Member of the Audit Committee / Independent Director Origin Property Public Company Limited</p> <p><b>2009 – Present</b> : Chairman of the Board / Member of the Audit Committee / Independent Director Salee Industry Public Company Limited</p> <p><b>2012-2013</b> : Vice Chairman of the Board / Chairman of the Risk Management Committee Aeronautical Radio of Thailand Company Limited</p> <p><b>2008 – 2011</b> : Independent Director / Member of the Audit Committee Airports of Thailand Public Company Limited</p> <p><b>2009</b> : Deputy Supreme Commander Royal Thai Armed Forces Headquarters</p> <p><b>2003 – 2008</b> : Director TOA Dovechem Industries Company Limited</p>	
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**The position is Directors / managers in Other Organizations:**

<p><b>Listed Companies</b> (3 Companies)</p>	<ol style="list-style-type: none"> <li>1. Vice Chairman of the Board / Chairman of the Nomination and Remuneration Committee / Member of the Audit Committee / Independent Director Burapa Technical Engineering Public Company Limited</li> <li>2. Chairman of the Nomination and Remuneration Committee / Member of the Audit Committee / Independent Director Origin Property Public Company Limited</li> <li>3. Chairman of the Board / Member of the Audit Committee / Independent Director Salee Industry Public Company Limited</li> </ol>
<p><b>Non - Listed Companies</b></p>	<p>-None-</p>
<p><b>Other Business which may have conflict interest</b></p>	<p>-None-</p>

**Meeting Attendance:**

Year Appointed as Director	Board of Directors (1)	Audit Committee (3)	Executive Management	Nomination and Remuneration Committee	Risk Management Committee (2)	Environmental, Social and Governance Committee	Financial Management Committee	Annual General Meeting
2025	20/20	10/10	-	-	4/4	-	-	1/1

**Remarks:**

- (1) The Board of Directors has appointed him as an Independent Director in place of Mr. Lersuk Chuladesa, with effect from 21 January 2025, to serve for the remaining term of the replaced director.
- (2) The Board of Directors has appointed him as a Member of the Risk Management Committee, with effect from 21 February 2025.
- (3) The Board of Directors has appointed him as a Member of the Audit Committee, with effect from 1 March 2025.

**Criminal Offense Record during the Past 10 Years** : -None-

**Relation among Family with other Directors** : -None-

**Board member / management in other organization that may have conflict of interest with the Company or in the 2 years ago.**

1. Being a director that take part in managing day-to-day operation or being an employee, or advisor who receive a regular salary or fee  
-None-
2. Being a professional service provider (i.e., auditor, lawyer, financial advisor)  
-None-
3. Having the significant business relations that may affect the ability to perform independently  
-None-

**Consideration of agenda 5:**

**Brief profiles of directors who are due for the term and are nominated to be re-elected as directors of the Company for another term of TSR Living Solution Public Company Limited.**

**Name** : Assoc. Prof. Boonserm Vimuktanandana  
**Age** : 78 Years  
**Present Positions** : Independent Director  
 Member of the Environmental, Social, and Governance Committee  
**First Appointed** : 8 November 2012  
**No. of Years as Committee** : 13 years  
 (If approved, total duration will be 16 years)  
**Shareholding** : -None-  
**Education** : ● Bachelor of Accountancy (B.A.), (2nd Honor) Faculty of  
 Commerce and Accountancy, Chulalongkorn University.  
 ● Master of Accountancy (M.A.), Chulalongkorn University.  
 ● M.B.A. (Accounting), Arizona State University, USA.  
**Director Training** : **Thai Institute of Directors (Thai IOD)**  
 ● Director Accreditation Program (DAP) Class 100/2013.  
 ● Audit committee Program (ACP) Class 42/2013.



**Work Experiences In the past 5 years**

May 2025 – Present : Member of the Environmental, Social, and Governance Committee  
 TSR Living Solution Public Company Limited  
 Mar 2025 – Apr 2025 : Chairman of the Audit Committee  
 TSR Living Solution Public Company Limited  
 Apr 2024 – July 2024 : Member of the Environmental, Social, and Governance Committee  
 TSR Living Solution Public Company Limited  
 Feb 2024 – Feb 2025 : Member of the Audit Committee  
 TSR Living Solution Public Company Limited  
 2023 – Present : Member of the Tax Auditor Examination Committee,  
 The Revenue Department  
 2013 – 2018 : Chairman of the Audit Committee / Independent Director  
 Union Textile Industries Public Company Limited  
 2012 – Mar 2024 : Chairman of the Audit Committee  
 TSR Living Solution Public Company Limited  
 2012 – Present : Independent Director  
 TSR Living Solution Public Company Limited  
 2011 – Present : Subcommittee Member on Audit Practice Examination  
 Federation of Accounting Professions under the Royal Patronage of His Majesty the King  
 2011 – 2020 : Subcommittee Member on Audit Practice Examination  
 Federation of Accounting Professions under the Royal Patronage of His Majesty the King  
 2008 – Present : Adjunct Lecturer, Faculty of Commerce and Accountancy  
 Chulalongkorn University  
 2008 – 2020 : Adjunct Lecturer, Faculty of Commerce and Accountancy and Faculty of Law  
 Chulalongkorn University  
 2007 – Present : Chairman of the Training Program Committee and Member of Training Programs  
 Chulalongkorn University

**The position is Directors / managers in Other Organizations:**

Listed Companies : -None-  
 Non - Listed Companies : -None-  
 Other Business which may have conflict interest : -None-

**Meeting Attendance:**

Year Appointed as Director	Board of Directors	Audit Committee (1)	Executive Management	Nomination and Remuneration Committee (1)	Risk Management Committee	Environmental, Social and Governance Committee (2)	Financial Management Committee	Annual General Meeting
2025	23/23	6/6	-	4/4	-	4/5	-	1/1
Remarks: (1) Ceased to hold the positions of Chairman of the Audit Committee and Chairman of the Nomination and Remuneration Committee, with effect from 30 April 2025. (2) The Board of Directors has appointed her as a Member of the Environmental, Social and Governance (ESG) Committee, with effect from 1 May 2025.								

**Criminal Offense Record during the Past 10 Years** : -None-

**Relation among Family with other Directors** : -None-

**Board member / management in other organization that may have conflict of interest with the Company or in the 2 years ago.**

1. Being a director that take part in managing day-to-day operation or being an employee, or advisor who receive a regular salary or fee  
-None-
2. Being a professional service provider (i.e., auditor, lawyer, financial advisor)  
-None-
3. Having the significant business relations that may affect the ability to perform independently  
-None-

Note:

Mrs. Boonserm Vimuktanandana has served as an Independent Director since 8 November 2012 (with a total tenure of 13 years, and if re-appointed for this term, her total tenure will be 16 years). According to the principles of good corporate governance, the tenure of an independent director should not exceed 9 years. Although her tenure exceeds the recommended period under the principles of good corporate governance, she continues to possess all the qualifications required for an independent director. She has extensive experience and expertise, is able to express her opinions independently, and has consistently provided valuable recommendations for the benefit of the Company. Therefore, she is considered appropriate to continue serving as a director of the Company for another term.

**Consideration of agenda 5:**

**Brief profiles of directors who are due for the term and are nominated to be re-elected as directors of the Company for another term of TSR Living Solution Public Company Limited.**

**Name** : Mr. Surat Wongrattanapassorn  
**Age** : 60 Years  
**Present Positions** : Independent Director  
 Member of the Risk Management Committee  
**First Appointed** : 27 April 2018  
**No. of Years as Committee** : 8 years  
 (If approved, total duration will be 11 years)  
**Shareholding** : 329,790 shares (0.55%)  
**Education** : Bachelor in Business Administration Major in Marketing, Assumption University.  
 : Master of Engineering (Computer), Assumption University.  
 : Ph.D. (Business Administration), Nova Southeastern University, U.S.A.  
**Director Training** : **Thai Institute of Directors (IOD)**  
 • Director Certification Program (DCP) Class 233/2017  
 • IT Governance and Cyber Resilience Program (ITG) Class 3/2016



**Work Experiences In the past 5 years**

**2025 – Present** : Director  
 E-Commerce Digital Thai Holding Public Company Limited  
**May 2025 – Present** : Member of the Risk Management Committee  
 TSR Living Solution Public Company Limited  
**2024 – Apr 2025** : Chairman of the Risk Management Committee  
 TSR Living Solution Public Company Limited  
**Feb 2023 – Apr 2025** : Member of the Audit Committee  
 TSR Living Solution Public Company Limited  
**2021 – Present** : Director  
 CAN Company Limited  
**2018 - 2023** : Member of the Risk Management Committee  
 TSR Living Solution Public Company Limited  
**2018 – Present** : Independent Director  
 TSR Living Solution Public Company Limited  
**2017 – 2025** : Director / Vice President Information Technology Division  
 ICC International Public Company Limited  
**2016 – Present** : Director  
 Tiger Distribution & Logistics Company Limited  
**2015 – Present** : Director  
 Eastern ICC Company Limited  
**2014 – Present** : Director  
 Pan Asia Footwear Public Company Limited  
**2011 – Present** : Director  
 Thai Itokin Company Limited

**The position is Directors / managers in Other Organizations:**

**Listed Companies** : 1. Director,  
 (1 Companies) Pan Asia Footwear Public Company Limited

**Non - Listed Companies** : 1. Director  
 (5 Companies) E-Commerce Digital Thai Holding Public Company Limited  
 2. Director  
 Tiger Distribution & Logistics Company Limited

**Non - Listed Companies (continue)**

- 3. Director  
Eastern ICC Company Limited
- 4. Director  
Thai Itokin Company Limited
- 5. Director  
CAN Company Limited

**Other Business which may have conflict interest** -None-

**Meeting Attendance:**

Year Appointed as Director	Board of Directors	Audit Committee (1)	Executive Management	Nomination and Remuneration Committee	Risk Management Committee (1)	Environmental, Social and Governance Committee	Financial Management Committee	Annual General Meeting
2025	21/23	6/6	-	-	4/4	-	-	0/1

Remarks:

(1) Ceased to hold the position of Member of the Audit Committee, with effect from 30 April 2025.

**Criminal Offense Record during the Past 10 Years** : -None-

**Relation among Family with other Directors** : -None-

**Board member / management in other organization that may have conflict of interest with the Company or in the 2 years ago.**

1. Being a director that take part in managing day-to-day operation or being an employee, or advisor who receive a regular salary or fee  
-None-
2. Being a professional service provider (i.e., auditor, lawyer, financial advisor)  
-None-
3. Having the significant business relations that may affect the ability to perform independently  
-None-

**Consideration of agenda 5:**

**Brief profiles of directors who are due for the term and are nominated to be re-elected as directors of the Company for another term of TSR Living Solution Public Company Limited.**

<p>Name</p> <p>Age</p> <p>Present Positions</p> <p>First Appointed</p> <p>No. of Years as Committee</p> <p>Shareholding</p> <p>Education</p> <p>Director Training</p>	<p>: Mr. Ekarat Changyoo</p> <p>: 42 Years</p> <p>: Authorized Director Chief Executive Officer Member of the Nomination and Remuneration Committee Member of the Executive Committee Member of the Financial Management Committee</p> <p>: 8 November 2012</p> <p>: 14 years (If approved, total duration will be 17 years)</p> <p>: 18,415,190 shares (3.047%)</p> <p>: • Bachelor Degree Accounting, Kasetsart University. • Master of science, International Business&amp; English, University of Portsmouth, Hampshire, UK.</p> <p>: <b>Thai Institute of Directors (Thai IOD)</b> • Director Accreditation Program (DAP) Class SET/2012 • Director Certification Program (DCP) Class 263/2018 • Family Business Sustainability (FBS) Class 1/2014</p>	
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**Work Experiences In the past 5 years**

<p>May 2025 – Present</p> <p>Feb 2025 – Aug 2025</p> <p>Sep 2024 - Present</p> <p>May 2024 – Present</p> <p>Jul 2024 – Present</p> <p>Aug 2024 - Present</p> <p>Aug 2024 - Present</p> <p>Aug 2024 – Present</p> <p>Aug 2024 – Feb 2025</p> <p>May 2024 – Present</p> <p>May 2024 – Dec 2025</p> <p>Jun 2023 – Feb 2024</p> <p>24 Feb 2023 – 3 Jan 2024</p> <p>14 Jan 2022 – 3 Jan 2024</p> <p>Nov 2020 – Dec 2023</p>	<p>: Member of the Financial Management Committee TSR Living Solution Public Company Limited</p> <p>: Company Secretary TSR Living Solution Public Company Limited</p> <p>: Member of the Executive Committee TSR Living Solution Public Company Limited</p> <p>: Chief Executive Officer TSR Living Solution Public Company Limited</p> <p>: Member of the Nomination and Remuneration Committee TSR Living Solution Public Company Limited</p> <p>: Director Thiensurat Leasing Company Limited</p> <p>: Director Alpine Water Company Limited</p> <p>: Director Safe Trade International Company Limited</p> <p>: Director Vending Connex Tech Company Limited</p> <p>: Acting Chief Executive Officer Alpine Water Company Limited / Safe Trade International Company Limited / Vending Connex Tech Company Limited / Smart Connex Tech Company Limited</p> <p>: Acting Chief Executive Officer Thiensurat Leasing Company Limited</p> <p>: Director Vending Connex Tech Company Limited</p> <p>: Member of the Investment Committee TSR Living Solution Public Company Limited</p> <p>: Member of the Executive Committee TSR Living Solution Public Company Limited</p> <p>: Director Drinkco Company Limited</p>
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**Work Experiences In the past 5 years (Continue)**

May 2020 – Feb 2024	:	Director Alpine Water Company Limited
2018 – 1 Feb 2022	:	Chairman of the Management Committee TSR Living Solution Public Company Limited
2016 – Feb 2024	:	Director Thiensurat Leasing Company Limited
2016 – 1 Feb 2022	:	Chief Executive Officer TSR Living Solution Public Company Limited
2014 – Sep 2019	:	Director Federthai Company Limited
2013 – Apr 2025	:	Member of the Environmental, Social and Corporate Governance Committee / Member of the Risk Management Committee TSR Living Solution Public Company Limited
2013 – Present	:	Director TSR Living Solution Public Company Limited

**The position is Directors / managers in Other Organizations:**

Listed Companies	-	None-
Non - Listed Companies (2 Companies)	1. Director	Alpine water Company Limited
	2. Director	Thiensurat Leasing Company Limited
Other Business which may have conflict interest	-	None-

**Meeting Attendance:**

Year Appointed as Director	Board of Directors	Audit Committee	Executive Management	Nomination and Remuneration Committee	Risk Management Committee (1)	Environmental, Social and Governance Committee (1)	Financial Management Committee (2)	Annual General Meeting
2025	23/23	-	15/15	9/9	1/1	-	4/4	1/1

**Remarks:**

- (1) Ceased to hold the positions of Member of the Risk Management Committee and Member of the Environmental, Social and Governance (ESG) Committee, with effect from 30 April 2025.
- (2) The Board of Directors has appointed him as a Member of the Finance Management Committee, with effect from 1 May 2025.

**Criminal Offense Record during the Past 10 Years** : -None-

**Relation among Family with other Directors** : -None-

**Board member / management in other organization that may have conflict of interest with the Company or in the 2 years ago.**

1. Being a director that take part in managing day-to-day operation or being an employee, or advisor who receive a regular salary or fee.  
*Executive; Chief Executive Officer (CEO).*
2. Being a professional service provider (i.e., auditor, lawyer, financial advisor)  
-None-
3. Having the significant business relations that may affect the ability to perform independently  
-Yes-