

TSR.IR. 008/2026

30 March 2026

Subject	Invitation letter for the 2026 Annual General Meeting of Shareholders.
Attention	Shareholders of TSR Living Solution Public Company Limited
Attachment	(1) A copy of the Minutes of the 2025 Annual General Meeting of Shareholders held on 29 April 2025, in QR Code. (For Agenda 1) (2) The 2025 Annual Report (Form 56-1 One Report), with the Statement of Financial Position, and the Statement of Comprehensive Income of the Company and its subsidiaries for the year ended 31 December 2025 in QR Code. (For Agenda 2 and Agenda 3) (3) Brief profiles of directors who are due for the term and are nominated to be re-elected as directors of the Company for another term. (For Agenda 5) (4) The Company's articles of association relating to the shareholders' meeting and voting. (5) Guidelines for the registration and appointment of a proxy, Meeting Registration, the documentation and evidence required to be presented on the date of the meeting, Vote counting and announcement of vote results. (6) Proxy Form A, Form B, and Form C (7) Brief information of the Independent Directors representing proxies at the 2026 Annual General Meeting of Shareholders and qualification of the Independent Director. (8) Map of the venue for the 2026 Annual General Meeting of Shareholders.

The meeting of the Board of Directors of TSR Living Solution Public Company Limited (the "Company") No. 4/2026, held on 2 March 2026, the meeting had a resolution that the 2026 Annual General Meeting of Shareholders will be convened on Thursday, 30 April 2026 at 13.30 hrs. at Mae Nam Chao Phraya Room, 3rd Floor, TSR Living Solution Public Company Limited, No. 43/9 Moo 7, Soi Chuchart Anusorn 4, Bang Talat Subdistrict, Pak Kret District, Nonthaburi Province, to consider the following agenda items:

Agenda 1 To adopt the Minutes of the Annual General Shareholders 2025.

Facts and Reasons

The Company held the 2025 Annual General Meeting of Shareholders on 29 April 2025. The minutes of the meeting were prepared and submitted to the Stock Exchange of Thailand and the Ministry of Commerce within 14 days from the date of the meeting, in compliance with the legal requirements. The minutes have also been published on the Company's website, which has been delivered together with this Invitation of Meeting, details in **Attachment (1) in QR Code**

Opinions of the Board of Directors

The Board of Directors has considered and is of the opinion that the minutes of the 2025 Annual General Meeting of Shareholders, held on 29 April 2025, be adopted, as they were accurately recorded. The Board therefore deems it appropriate to propose that the Annual General Meeting of Shareholders consider and approve the minutes.

Vote to Pass Resolution

This agenda must pass a resolution of approval with a majority of the total number of votes of the shareholders who attend the meeting and cast their votes.

Agenda 2 To acknowledge the operating results of the Company in the year 2025.

Facts and Reasons

Section 113 of the Public Limited Companies Act B.E. 2535 (1992) (including any additional amendments) and Article 53 of the Articles of Association of the Company provide that the Board of Directors shall prepare the Annual Report of the Board of Directors and propose it to the annual general meeting of shareholders. And Article 41 of the Company's Articles of Association provides that the annual general meeting of shareholders shall consider the Annual Report of the Board of Directors, which shows the operating results of the Company for over the past year.

The Company has compiled a summary report on the business of the Company, important changes in various areas for the year 2025, and other important information in the 2025 Annual Report (Form 56-1 One Report), with the Statement of Financial Position and the Statement of Comprehensive Income of the Company and its subsidiaries for the year ended 31 December 2025, as detailed in **Attachment (2) in QR Code**.

Opinions of the Board of Directors

The Board of Directors has considered and deemed appropriate to propose to the 2026 Annual General Meeting of Shareholders to acknowledge the operating results of the Company in the year 2025.

Vote to Pass Resolution

This agenda is for acknowledgment; therefore, voting is not required.

Agenda 3 To approve the financial statements and the statement of profit or loss for the year ended December 31, 2025.

Facts and Reasons

Section 112 of the Public Limited Company Act B.E. 2535 (1992) (including any additional amendments) and Article 52 of the Company's Articles of Association, the Board of Director is required to prepare the statement of financial position and statement of income for the fiscal year ending of the Company and propose it to the Annual General Meeting of Shareholders to consider and approve. The details are shown in the 2025 Annual Report (Form 56-1 One Report), with Statement of Financial position and statement of Income for the year ending on 31 December 2025, as detailed in **Attachment (2) in QR Code**.

Opinions of the Board of Directors

The Board of Directors and the Audit Committee considered the statement of financial position and statement of income for the year ending on 31 December 2025, which have been audited by the certified public accountant, and deemed it appropriate to propose to the 2025 Annual General Meeting of Shareholders for consideration and approval for the statement of financial position and statement of income for the year ending on 31 December 2025.

Vote to Pass Resolution

This agenda must pass a resolution of approval with a majority of the total number of votes of the shareholders who attend the meeting and cast their votes.

Agenda 4 To acknowledgement of the suspension of allocation of net profit as legal reserve and suspension of dividend payment for the year 2025.

Facts and Reasons

Section 116 of the Public Limited Company Act B.E. 2535 (1992) (including any additional amendments) and Article 49 of the Articles of Association of the Company provide that the Company must allocate a portion of its annual net profit as a reserve of not less than 5 percent of its annual net profit with the deduction from the amount representing the accumulated loss carried forwards (if any) until the reserve amounts to not less than 10 percent of the registered capital. And Section 115 of the B.E. 2535 (1992) (including any additional amendments) and Article 47 of the Articles of Association of the Company provide that dividends other than profits cannot be paid, and in the event that the Company still has an accumulated loss, dividends cannot be paid.

The Company has a dividend payment policy at the rate of not less than 40 percent of net profit after deduction of corporate income tax and legal reserve by considering from the consolidated financial statements of the Company, however, the Company may consider changing the dividend payment rate that is less than the rate specified above or refrain from paying dividends taking into account the economic situation performance, financial position, liquidity, and the need for working capital for business management and business expansion are taken into consideration The consideration and approval of the dividend payment must be approved by the shareholders' meeting, except for the interim dividend payment, which the Board of Directors has the authority to approve and report to the next shareholders' meeting.

According to the company's financial results for the year 2025, the company reported a loss of 281.92 million baht for the year and has accumulated losses.

Opinions of the Board of Directors

The Board of Directors has considered and determined that, due to the company's loss of 281.92 million baht for the year 2025 and accumulated losses, it is recommended to present to the Annual General Meeting of Shareholders in 2026 for acknowledgment of the decision to suspend the allocation of net profit to legal reserves and the payment of dividends for the year 2025.

Vote to Pass Resolution

This agenda must pass a resolution of approval with a majority of the total number of votes of the shareholders who attend the meeting and cast their votes.

Agenda 5 To approve the appointment of directors to replace those who must retire by rotation.

Facts and Reasons

Section 71 of the Public Limited Company Act B.E. 2535 (1992) (including any additional amendments) and Article 19 of the Articles of Association of the Company provide that at every annual general meeting of shareholders, the directors shall retire their office by rotation at the ratio of one-third of the total number of directors of the Company. If the number of directors is not a multiple of three, then the number nearest to one-third shall vacate office. The directors to vacate office in the first and second years following the registration of the company shall be drawn by lots. In every subsequent year, the directors who have been longest in office shall vacate office.

Currently, the Company has 11 directors, therefore, in the 2026 Annual General Meeting of Shareholders requires to have 4 directors who are due to retire by rotation namely:

- | | |
|---|--|
| 1) Air Chief Marshal Bureerat Ratnavanich | Independent Director / Member of the Audit Committee / Member of the Risk Management Committee |
| 2) Mrs. Boonserm Vimuktanandana | Independent Director / Member of the Environmental, Social and Governance Committee |
| 3) Mr. Surat Wongrattanapassorn | Independent Director / Member of the Risk Management Committee |
| 4) Mr. Ekarat Changyoo | Authorized Director / Chief Executive Officer / Member of the Nomination and Remuneration Committee / Member of the Financial Management Committee / Member of the Executive Committee |

The Company has already invited shareholders to nominate qualified candidates for the Company's directors for the 2026 Annual General Meeting of Shareholders during 14 November 2025 to 31 December 2025. The Company would like to inform that the proposal period has ended and there was no shareholder proposed any nominate any candidate as the Company's director.

The Nomination and Remuneration Committee (excluding directors with vested interests in this agenda item) has considered the suitability of the four aforementioned individuals who have been nominated for re-election as directors for another term. The consideration was based on key criteria, including their qualifications and the absence of any prohibited characteristics under the Public Limited Companies Act B.E. 2535 (1992) (as amended), the Securities and Exchange Act B.E. 2535 (1992) (as amended), as well as other relevant laws and regulations. The Committee has also taken into account their integrity, ethics, knowledge, capabilities, experience, and diversity of skills that are beneficial to the overall composition of the Board of Directors, together with their individual performance as directors and as members of sub-committees.

In this regard, Ms. Boonserm Vimuktanandana, an Independent Director, has served as an Independent Director for a period of 13 years. If she is approved by the shareholders' meeting to be re-appointed for another term, her total tenure will be 16 years. In accordance with the principles of good corporate governance, the tenure of an independent director should not exceed 9 years. Although her tenure exceeds the recommended period under the principles of good corporate governance, she continues to possess all the qualifications required for an independent director. She has extensive experience and expertise, is able to express her opinions independently, and has consistently provided valuable recommendations for the benefit of the Company.

Then, it is deemed appropriate to propose to consider and approve the re-election of Air Chief Marshal Bureerat Ratnavanich, Mrs. Boonserm Vimuktanandana, Mr. Surat Wongrattanapassorn and Mr. Ekarat Changyoo, to be re-elected and serve as the directors of the Company for another term, as the four nominees possess the knowledge, capabilities, expertise, and experience beneficial to the Company's corporate governance and are able to strengthen the Company's management effectively.

The profile of those nominees appears in Brief profile of directors due for the term and are nominated to be re-elected as directors of the Company for another term, as detailed in **Attachment (3)**.

Opinions of the Board of Directors

The Board of Directors (excluding directors who have a conflict of interest in this agenda item) has carefully considered the matter and agreed with the opinion of the Nomination and Remuneration Committee. Has taken into account the suitability of the nominated persons, including their qualifications in compliance with the Public Limited Companies Act, the Securities and Exchange Act, and other relevant regulations, as well as the absence of any prohibited characteristics under such laws. The Board is of the opinion that the four directors who are due to retire by rotation as mentioned above possess all the required qualifications, knowledge, capabilities,

and experience that are beneficial to the Company's corporate governance and business operations. They are also able to devote their time, knowledge, and expertise for the utmost benefit of the Company, its shareholders, and all stakeholders. With respect to Mrs. Boonserm Vimuktanandana, an Independent Director whose tenure exceeds nine years, although her tenure is longer than the recommended period under the principles of good corporate governance, she continues to possess all the qualifications required for an independent director. She has extensive experience and expertise, is able to express her opinions independently, and has consistently provided valuable recommendations for the benefit of the Company.

Therefore, the Board of Directors deems it appropriate to propose to the 2026 Annual General Meeting of Shareholders to consider and approve the re-appointment of directors who are due to retire by rotation as follows:

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| 1) Air Chief Marshal Bureerat Ratnavanich | Independent Director / Member of the Audit Committee / Member of the Risk Management Committee |
| 2) Mrs. Boonserm Vimuktanandana | Independent Director / Member of the Environmental, Social and Governance Committee |
| 3) Mr. Surat Wongrattanapassorn | Independent Director / Member of the Risk Management Committee |
| 4) Mr. Ekarat Changyoo | Authorized Director / Chief Executive Officer / Member of the Nomination and Remuneration Committee / Member of the Financial Management Committee / Member of the Executive Committee |

Vote to Pass Resolution

This agenda must pass a resolution of approval with a majority of the total number of votes of the shareholders who attend the meeting and cast their votes. The Company shall seek for approval of each director appointment individually.

Agenda 6 To approve the determination of remuneration of directors and sub-committees for the year 2026.

Facts and Reasons

Section 90 of the Public Limited Company Act B.E. 2535 (1992) (including any additional amendments) provide that the company is prohibited from paying any money or any other assets to the director unless it is paid as a remuneration according to the Articles of Association of the Company. Remuneration shall be in accordance with the resolution of the meeting of shareholders consisting of votes of not less than two-thirds of the total number of votes of shareholders attending the meeting. And Article 31 of the Articles of Association of the Company provides that directors are entitled to receive remuneration from the Company in the form of meeting allowances, gratuities, bonuses or other benefits as considered by the meeting of shareholders, which the meeting of shareholders may determine a fixed amount or lay down a rule and will be fixed from time to time or will be effective forever until there is a change and in addition may receive an allowance and various welfare according to the Company's regulations, this does not affect the rights of employees of the Company who was elected as a director in order to receive compensation and benefits as employees of the Company.

According to the director's remuneration policy, the Nomination and Remuneration Committee has been considered in accordance with the remuneration of other listed companies in the same industry with similar size company performance and duties and responsibilities of the Board of Directors as well as the overall economic situation and then propose to the Board of Directors for consideration and approval and propose to the 2026 Annual General Meeting of Shareholders to consider and approve the determination of the remuneration of the Board of Directors and the members of sub-committees of the Company for the year 2026 in the amount not exceeding THB 7,000,000, at the same rate as paid in the year 2025, details are as follows:

(1) Monthly Remuneration and Meeting Allowance

(Unit: THB)

Position	2026 (Proposed year)		2025	
	Meeting Allowance	Monthly Remuneration	Meeting Allowance	Monthly Remuneration
Board of Directors				
Chairman of the Board of Directors	22,000	25,000	22,000	25,000
Non-executive directors	18,000	20,000	18,000	20,000
Executive Directors	12,000	15,000	12,000	15,000
Other sub-committees assigned by Board of Directors				
Chairman of Committee	15,000	-	15,000	-
Directors	12,000	-	12,000	-
Other benefits	-None-		-None-	

(2) The bonus of the Board shall be paid at the rate of 1 percent to 5 percent of the dividend payment of such period which shall be subject to the consideration of the Chairman.

Opinions of the Board of Directors

The Board of Directors has considered the remuneration of directors and sub-committees for the year 2026 and agreed with the opinion of the Nomination and Remuneration Committee which has been considered based on the director's remuneration policy of the Company. Therefore, it was deemed appropriate to propose to the 2026 General Meeting of Shareholders to consider and approve the determination of remuneration of directors and sub-committees for the year 2026.

Vote to Pass Resolution

This agenda must pass a resolution of approval with the votes of not less than two-thirds of the number of shareholders attending the meeting

Agenda 7 To approve the appointment of the auditors and determine of their remuneration for the year 2026.

Facts and Reasons

Section 120 of the Public Limited Company Act B.E. 2535 (1992) (including any additional amendments) provides that the shareholders' meeting shall appoint an auditor and determine the auditor's remuneration every year. In appointing the auditor, the same auditor may be re-appointed and Article 41(5) of the

Articles of Association of the Company provides that one of the activities of the annual general meeting is to consider the appointment of the auditor and determine the auditor's remuneration.

In selecting the auditor for the year 2026, the Audit Committee has carefully considered and screened proposals from several audit firms by comparing their qualifications, experience, expertise in relevant industries, audit fees, and scope of services. The Committee has also taken into account cost efficiency alongside the Company's current financial condition.

Based on such consideration, it is deemed appropriate to propose the appointment of auditors from Siam Truth Audit Company Limited as the Company's auditors for the year 2026. This will be the first year the said audit firm performs the audit for the Company, as it possesses appropriate qualifications, independence, and professional standards, together with reasonable audit fees that are consistent with the Company's current business conditions.

In addition, the change of auditor is not due to any disagreement with the former auditor on matters relating to the financial statements or the scope of the audit in any respect. Furthermore, in order to ensure that the audits of the Company and its subsidiaries are conducted under the same auditing standards, the Audit Committee therefore deems it appropriate to propose the appointment of auditors from Siam Truth Audit Company Limited as the auditors of the subsidiaries for the year 2026 as well.

In this regard, it is proposed that any one of the auditors from Siam Truth Audit Company Limited, whose name are listed below, be appointed as the auditor to conduct the audit, express an opinion on the financial statements, and sign the Company's audit report, as detailed follows:

Name of Auditors	Certified Public Accountant Number	
(1) Mr. Bunjong Pichayaprasat	7147	or
(2) Miss Sunisa Sema	7707	or
(3) Miss Sirada Jarutakanont	6995	or
(4) Miss Khaymanundt Chaichuen	8260	or
(5) Mr. Kraisit Silapamongkonkul	9429	or
(6) Miss Waraporn Kanjanarassameechot	9927	or
(7) Miss Kornpreeya Soonphiphatsakul	10001	or
(8) Mr. Chaiwat Saetiaw	11042	or
(9) Miss Orawan Suwanhiranchot	11145	

In the event that any of the auditors listed above are unable to perform their duties, Siam Truth Audit Company Limited shall be authorized to appoint another qualified auditor from the same audit firm to perform the audit in replacement. Siam Truth Audit Company Limited and the proposed auditors have no relationship or conflict of interest with the Company, its subsidiaries, Management, major shareholders, or related persons thereof. Therefore, they are independent in performing the audit and expressing on opinions on the financial statements of the Company and its subsidiaries. In addition, as this is the first year that Siam Truth Audit Company Limited has been appointed as the Company's auditor, none of the auditors has performed audit duties for a period exceeding seven years, in accordance with the criteria prescribed by the Securities and Exchange Commission.

In this regard, the Audit Committee has also proposed that the audit fee for the year 2026 be determined at an amount not exceeding Baht 2,320,000 per year, excluding other service fees (Non-Audit Fee) which will be paid base on the actual amount incurred.

The detail of the comparison of the auditors' fee between the year 2025 and 2026 are as follows:

Remuneration	(Unit: Baht)	
	2026 (which is the proposed year)	2025
1) Audit Fee	2,320,000	3,000,000
2) Other Service Fee (Non-Audit Fee)	-None-	-None-

Opinions of the Board of Directors

The Board of Directors has considered and concurred with the recommendation of the Audit Committee and deemed it appropriate to propose that the 2026 Annual General Meeting of Shareholders to consider and approve the appointment of any one of the following auditors from Siam Truth Audit Company Limited as the Company's auditors for the year 2026, whereby, any one of the following auditors shall be authorized to audit and express an opinion on the Company's financial statement and sign the audit report, Mr. Bunjong Pichayaprasat CPA No. 7147, Miss Sunisa Sema CPA No. 7707, Miss Sirada Jarutakanont CPA No. 6995, Miss Khaymanundt Chaichuen CPA No. 8260, Mr. Kraisit Silapamongkonkul CPA No. 9429, Miss Waraporn Kanjanarassameechot CPA No. 9927, Miss Kornpreeya Soonphiphatsakul CPA No. 10001, Mr. Chaiwat Saetiauw CPA No.11042, Miss Orawan Suwanhiranchot CPA No. 11145, In the event that any of the aforementioned auditors is unable to perform their duties, Siam Truth Audit Company Limited shall be authorized to appoint other qualified auditors to perform the audit in their place.

In 2026, the audit fee for the year 2026 be determined at an amount not exceeding Baht 2,320,000 per year, excluding other service fees (Non-Audit Fee) that may be incurred.

Vote to Pass Resolution

This agenda must pass a resolution of approval with a majority of the total number of votes of the shareholders who attend the meeting and cast their votes.

Agenda 8 To approve the reduction of registered capital.

Facts and Reasons

The Board of Directors' Meeting No.3/2026, held on Thursday, 26 February 2026, resolved to propose to the shareholders' Meeting for consideration and approval the reduction of the Company's registered capital from Baht 923,028,207 to Baht 620,858,700 by cancelling 302,169,507 unissued registered shares, which are ordinary shares remaining from the allocation reserved for the exercise of the Company's Warrants to Purchase Ordinary Shares No.2 (TSR-W2) issued in 2022.

Opinions of the Board of Directors

The Board of Directors has considered and deemed it appropriate to propose to the 2026 Annual General Meeting of Shareholders for the consideration and approval the reduction of the Company's registered capital by Baht 302,169,507, from the existing registered capital of Baht 923,028,207 to the new registered capital of Baht 620,858,700, by cancelling 302,169,507 unissued registered shares with a per value of Baht 1 per share. These are ordinary shares remaining from the allocation reserved for the exercise of the Company's Warrants to Purchase Ordinary Shares No.2 (TSR-W2) issued in 2022.

Vote to Pass Resolution

This agenda must be adopted by a vote of not less than three-fourths of the total votes of shareholders present and voting.

Agenda 9 To approve the amendment of the Article of the company's Memorandum of Association to reflect the capital reduction.

Facts and Reasons

Following agenda 8 (in the case of approval by the shareholders' meeting), the company must proceed with amending the company's memorandum of association to reflect the reduction in registered capital, with the following details:

“Clause 4.	“Registered Capital	620,858,700	THB	(Six hundred twenty million eight hundred fifty-eight thousand seven hundred baht)
	Divided into	620,858,700	Shares	Six hundred twenty million eight hundred fifty-eight thousand seven hundred Shares)
	Par value	1	THB	(One Baht)
	Divided into:			
	Ordinary Shares	620,858,700	Shares	(Six hundred twenty million eight hundred fifty-eight thousand seven hundred Shares)
	Preferred Shares	-	Share	(-)”

Opinions of the Board of Directors

The Board of Directors has considered and deemed it appropriate to propose to the Annual General Meeting of Shareholders for consideration and approval the reduction of the Company's registered capital by Baht 302,169,507, from the existing registered capital of Baht 923,028,207 to the new registered capital of Baht 620,858,700, by cancelling 302,169,507 unissued registered shares with a par value of Baht 1 per share. The Board also deems it appropriate to amend Clause 4 of the Company's Memorandum of Association to reflect the reduction of the registered capital, with details as proposed above.

In addition, the Board of Directors resolved to propose to the 2026 Annual General Meeting of Shareholders for consideration and approval to authorize the Board of Director and/or any person designated by the Board of Director to register the amendment to the Company's Memorandum of Association, including the authority to amend or add wording in order to comply with the registrar's order in connection with the registration of the reduction of the Company's registered capital.

Vote to Pass Resolution

This agenda must be adopted by a vote of not less than three-fourths of the total votes of shareholders present and voting.

Agenda 10 To other matters (if any)

Facts and Reasons

The proposal for this agenda is to allow the shareholders to express their question, discuss and/or propose to the Board of Directors and/or management on the matters other than the agendas proposed above. However, if the shareholders desire to raise other matters which need to be considered and approved by the Shareholders' Meeting, it shall be in accordance with the condition prescribed in Section 105 of the Public Limited Company Act B.E. 2535 (1992) (including any additional amendments), which provides that "When the meeting finished considering the matters specified in the invitation letter, the shareholders holding shares of not less than one-third of the total number of subscribed shares may request the meeting to consider other matters in addition to those specified in the invitation letter."

Opinions of the Board of Directors

The Board of Directors deems appropriate to remain this agenda for the shareholders to question and/or express their opinion on any issues without voting. In such case, if the shareholders desire to consider and cast the vote, it shall comply with the conditions of the law above.

Therefore, all shareholders are cordially invited to attend the 2026 Annual General Meeting of Shareholders on Thursday, 30 April 2026 at 13.30 hrs. (Registration starts at 12:00 p.m.) at Chao Phraya River Meeting Room, 3rd Floor, TSR Living Solution Public Company Limited, No. 43/9 Moo 7, Soi Chuchart Anusorn 4, Bang Talat Subdistrict, Pak Kret District Nonthaburi Province. The map of the venue of the 2026 Annual General Meeting of Shareholders, as detailed in **Attachment (8)**.

In the event that the Company may amend the method of holding the meeting or the date, time and place of the meeting and cannot notify the shareholders in advance according to the time specified by laws, the Company will disclose such changes through the information disclosure system of the Stock Exchange of Thailand (SET) and/or on the Company's website, including other channels for shareholders to know in advance.

With reference to Notification No. TSR.IR 035/2025, dated 14 November 2025, the Company invited shareholders to propose agenda items, nominate qualified candidates for the position of director of the Company, and submit questions in advance for the 2026 Annual General Meeting of Shareholders during the period from 14 November 2025 to 31 December 2025. The Company would like to inform that the proposal period has ended, and no shareholder proposed any agenda item or nominated any candidate for the position of director of the Company for the 2026 Annual General Meeting of Shareholders.

In the event that a shareholder is unable to attend the meeting in person and wishes to appoint a proxy to attend the meeting and cast votes on his or her behalf, please execute either Proxy Form A or Form B, and for the foreign shareholders who have appointed a custodian, please execute Proxy Form C, as detailed in **Attachment (6)**.

In addition, in order to protect the rights and interests of the shareholders in the event that a shareholder is unable to attend the meeting and wishes to appoint one of the Company's independent directors as his or her proxy to attend the meeting and cast votes on his or her behalf, the shareholder can execute Proxy Form B, and select one of the Company's independent directors, whose names and profiles, as detailed in **Attachment (7)** to attend the meeting and cast votes on his or her behalf. The shareholders can send identity verification documents and proxy form to the company **within 29 April 2026** by sending to

- **Email Address:** ir@tsrplc.com
- **Send by registered mail to:** Investor Relations Department, TSR Living Solution Public Company Limited, 43/9 Moo 7 Soi Chuchat Anusorn 4, Bang Talat Sub-district, Pak Kret District, Nonthaburi 11120

In addition, foreign shareholders who have appointed the Custodian to keep their shares in the custody may record their voting instructions according to Proxy Form A or Form B or Form C through the e-Proxy Voting system of Thailand Securities Depository Company Limited (TSD). Such voting instructions may be submitted in advance **until 5.00 p.m. on 29 April 2026** (1 day before the meeting date), as detailed in **Attachment (5)**.

Shareholders can submit recommendations or questions in advance of the 2026 Annual General Meeting of Shareholders via the following channels:

- **Email Address:** ir@tsrplc.com
- **Send by registered mail to:** Investor Relations Department, TSR Living Solution Public Company Limited, 43/9 Moo 7 Soi Chuchat Anusorn 4, Bang Talat Sub-district, Pak Kret District, Nonthaburi 11120

The Company will conduct the meeting in accordance with Section 6 of its Articles of Association on shareholders' meetings. The relevant details of the Articles of Association are provided in **Attachment (4)**. Shareholders are advised to study the Guidelines for the registration and appointment of a proxy, Meeting Registration, the documentation and evidence required to be presented on the date of the meeting, Vote counting and announcement of vote results, as detailed in **Attachment (5)**.

The Record Date for determining the shareholders who have the right to attend and vote at the 2026 Annual General Meeting of Shareholders shall be March 17, 2026.

Your sincerely,
TSR Living Solution Public Company Limited
-Sahas Treetipbut-
(Mr. Sahas Treetipbut)
Chairman of The Board of Director